

List of Awards and Contractor Contact Information

Current as of April 2025

Asset Valuation Review (AVR) Services

Valuations services for portfolios of assets from various financial institutions (FIs) which may include Residential (SFR), Acquisition and Development Construction (ADC), Commercial Real Estate, C&I, Credit Card, Real Estate Owned (REO), Mortgage Servicing Rights (MSRs), Lease Financing Receivables and Reverse Mortgages, and Subsidiary-held assets. In the case of post-failure valuations, this includes providing value/estimate of potential recoveries from charge-offs/write-downs in a portfolio. Valuation Services also include assets held by FDIC in its receivership or corporate capacity including assets held by Assuming Institutions under Loss-Share Agreements and assets packaged for sale to potential investors.

Cushman & Wakefield U.S. INC

Dave Dorros
7700 Forsyth Blvd, STE 900
Saint Louis, MO 63105-1826 Tel. 202-463-1364
Dave.Dorros@cushwake.com

Debt Exchange

William Looney
100 Summer Street Suite 1900
Boston, MA 02110-2106 Tel. 617-531-3402
Wlooney@debt.com

Ferncliff Investments

John Burchett
33 Wood Ave S, STE 600
Iselin, NJ 08830-2717 Tel. 917-539-4554
jburchett@ferncliffinvestments.com

Garnet Capital Advisors

Robin Ishmael
500 Mamaroneck Ave, STE 104
Harrison, NY 10528-1618 Tel. 914-630-8880
info@garnetcapital.com

Houlihan Lokey

K Luyombya
10250 Constellation Blvd 5th Fl
Los Angeles, Ca 90067-6205 Tel. 212-497-4293
Kluyombya@hl.com

Mortgage Industry Advisory Corporation

Joe Furlong
521 Fifth Avenue
New York, NY 10175 Tel. 212-233-1250 x277
joseph.furlong@miacanalytics.com

Mission Capital Advisors

William David Tobin

260 Madison Avenue, 5th Floor
New York, NY 10016 Tel. 212-925-6692
dtobin@missioncap.com

Newmark & Company Real Estate Inc.

John Howley
125 Park AVE
New York, NY 10017-5529 Tel. 703-918-0246
John.howley@ngkf.com

Business Operations Support (BOS) Specialty Accounting Services

Contractors under this RBOA will provide consulting and related assistance with regard to complex and specialized accounting and financial management issues including but not limited to U.S and international banking and regulatory matters, tax policies and practices, loan servicing practices, and strategic forecasting and reporting.

Deloitte and Touche LLP

Jennifer Mayers or Jim Jones
1919 North Lynn Street
Arlington, VA 22209 Tel. 813-550-8042 or 703-251-1330
Jemayers@deloitte.com
Jimjones@deloitte.com

Guidehouse INC

Jack Fangmeyer or Jon Dolloff
1676 International Dr Ste 800
McLean, VA 22102-3600 Tel. 240-639-8127 or 972-832-5309
Jdolloff@guidehouse.com
Rfangmeyer@guidehouse.com

Watkins-Davis Kinard Joint Venture

Mike Block or Kate Mazza
839 Bestgate Rd Ste 400
Annapolis, MD 21401 Tel. 240-479-7273 or 202-615-5847
Mblock@watkinsconsulting.com
Kmazza@watkinsconsulting.com

Commercial Real Estate and Personal Property Valuation Services

As the FDIC prepares for the closure of a failing financial institution (Pre-Failure), marketing efforts to locate an appropriate purchaser are initiated. As a part of this process, the FDIC offers potential acquiring institutions an opportunity to purchase the failing institution's Bank Premises based on the current market value. After a bank failure (Post-Failure), the FDIC, acting in its capacity as Receiver for failed financial institutions, acquires assets not sold to the Assuming Institution which may include, but are not limited to, real estate, personal property, real estate loan collateral, and other types of assets. The acquired assets must be disposed of in an orderly and expeditious fashion. The FDIC's disposition process includes an analysis of each property's ownership interest and value.

Value estimates for these assets must be reasonably supported and documented. In an attempt to maintain public trust, the FDIC obtains appraisals and other valuation products based on

state and federal guidelines and laws that apply to the banking industry. This ensures the value estimates

Colliers International Valuations & Advisory Services LLC

Brian S. Eckels
7200 S Alton Way, STE A240
Centennial, CO 80112 Tel. 858-860-3806
Brian.Eckels@colliers.com

Kroll, INC

Julie Hixson or Jonathan Jacobs
55 E. 52nd Street 17th Floor
New York, NY 07960 Tel. 212-871-8013
Julie.Hixson@duffandphelps.com
Jonathan.Jacobs@duffandphelps.com

Trident Services, LLC

Roger Beane
875 Old Roswell Rd. STE G300
Roswell, GA 30076 Tel. 714-872-5835
rbeane@ascribeval.com

Construction Loan Management Services

The scope of work under the Construction Loan Management Services Receivership Basic Ordering Agreements (RBOA), which have been awarded to the contractors listed below, is to provide an array of services including analysis of loan portfolios, construction risk management, funding management, budget control, construction project management, loan workout and settlement services, and property preservation services.

CBRE Inc.

Chris Shamaly or Molly Snee
750 9th St NW Suite 900
Washington DC 20001 Tel. 713-458-7227 or 703-980-3881
Chris.Shamaly@CBRE.com
Molly.Snee@CBRE.com

Marx/Okubo Associates, Inc.

Jim Marx
455 Sherman Street, Suite 200
Denver, CO 80203 Tel. 303-861-0300
jim_marx@marxokubo.com

SNSP Joint Venture

Phil Fox
3949 Highway 8 Suite 111
New Town, ND 58763 Tel. 701-426-4513
Phil.Fox@sinewmanagementgroup.com

Claims & Noticing Administrative Support Services for Complex Financial Institutions

Beginning to end claims administration process for large complex financial institutions under a Dodd-Frank Act Title II SIFI resolution, U.S. Holding Company resolution and capability to support the FDIC under and FDI Act resolution of an IDI.

BMC Group INC

Tina Marie Feil
3732 W 120th Street
Hawthorne, CA 90250
Tfeil@bmcgroup.com Tel. 206-499-2169

CohnReznick LLP

Bill Hughes or Nicole Gorman
1301 Avenue of the Americas 10th Floor
New York, NY 10019-6036 Tel. 703-744-6750 or 301-280-1916
Bill.Hughes@cohnreznick.com
Nicole.Gorman@cohnreznick.com

Deval LLC

Deborah Garcia-Gratacos
8230 Leesburg Pike Suite 600
Vienna, VA 22182-2641 Tel. 703-962-1890
Dgarcia@deval.us

Epiq Corporate Restructuring, LLC

Brad Tuttle or Jane Sullivan
777 Third Ave, 12th Floor
New York, NY 10017-1302 Tel. 646-282-2422 or 646-548-4686
Btuttle@epiqglobal.com
Jsullivan@epiqglobal.com

Kroll Restructuring Administration LLC

Benjamin Steele or Abby Lerner
55 E. 52nd Street 17th Floor
New York, NY 10055-0002 Tel. 212-257-5449 or 212-257-5490
Abigail.lerner@kroll.com
Benjamin.Steele2@kroll.com

Stretto INC

James Le or Dan McElhinney
410 Exchange Street Suite 100
Irvine, CA 92602-1331 Tel. 714-716-1844 or 347-463-2404
James.Le@stretto.com
Dan.McElhinney@stretto.com

Consolidated Loan Servicing

The scope of work under Consolidated Loan Servicing (CLS) provides overall servicing for residential mortgage loans, consumer loans, commercial loans, construction loans, government backed guaranteed loans, owned real estate, mortgage servicing rights, and securitization programs. The below Servicers provide general loan administration and collection services appropriate to the type and status of the particular asset being serviced. The Servicer monitors delinquencies and manages defaulted loans and facilitates the refinance or modification of

mortgages and/or originates new mortgages. The Servicers service loans through and until maturity, transfer or earlier disposition.

Deval LLC

Deborah Garcia-Gratacos
8230 Leesburg Pike Suite 600
Vienna, VA 22182-2641

Tel. 703-962-1890

Dgarcia@deval.us

Planet Home Lending

Janina Woods
321 Research Parkway
Meriden, CT 06450

Tel. 585-512-1027

Jwoods@planet-mq.com

Credit Card Consulting Services

DRR requires the services of third-party contractors with defined skill sets such as program management, marketing and sales expertise, operations and accounting, and technical and coordination support services. The use of a contractor is deemed an appropriate and effective vehicle to support DRR in its resolution activity when credit card portfolios are part of the failed institution. A credit card portfolio may be found in a monoline institution, or the credit card business may be a division, department, or held by a subsidiary of the failing or failed financial institution. The credit card portfolio may include two (2) major types of activities; that of a credit card issuer (including debit card, gift card, travel card, reward program, and other programs) or a merchant card acquirer.

Guidehouse Inc.

Jack Fangmeyer
1676 International DR, Suite 800
Mc Lean, VA 22102

Tel. 240-639-8127

rfangmeyer@guidehouse.com

Cryptoasset Management and Liquidation Services

Services under this contract may include accounting for cryptocurrencies, otherwise known as “cryptoassets” owned by the FDIC at a later time. The RBOA will expedite and streamline the procurement process by establishing upfront all general terms and conditions along with an experienced team of CS personnel. As a result of the decision by The Office of the Comptroller of the Currency (OCC) permitting national banks' and federal savings associations' authority to provide cryptoasset custody services for customers, cryptoassets will become part of the assets retained by FDIC-R for post-closing liquidation. However, closing activity and the assets/liabilities involved for the future is unpredictable both as to timing and volume.

Etana Custody Inc.

Andrew Knesley/Dennis Noto
999 17th Street, Suite 300
Denver, CO 80202

Tel. 720-236-2541

Andrew.knesley@etana.com

Cyber Incident Detection and Response (Cybersecurity) Services

The services under this contract enable the FDIC's Division of Resolutions and Receiverships (DRR), the Division of Complex Institution Supervision and Resolution (CISR) and the Security Operations Center Section within the Office of the Chief Information Security Officer (OCISO) to have available top tier cybersecurity incident detection and response services, including but not limited to threat intelligence, security analytics, forensic engineering, monitoring, investigation, and incident response. These services will be requested and delivered on an as-needed basis to support incident response, detection, and security operations activities.

Mandiant, LLC

Shawn Jones
13454 Sunrise Valley Dr. Ste450.
Herndon, VA 20171
shawn.jones@mandiant.com Tel. 919-525-6702

Trustwave Government Solutions, LLC

Grayson Lenik
1925 Isaac Newton Sq. E. STE 400
Reston, VA 20190
Glenik@trustwavegovt.com Tel. 406-465-2127

Data and ESI/Media Disposition

The FDIC is responsible for managing and administering the affairs of failing or failed financial institutions and for properly disposing of any assets retained. To fulfill this mission, the FDIC requires the services of contractors with knowledge and capabilities for identifying and removing electronic and paper based Personally Identifiable Information (PII) and Sensitive Information (SI). The contractor travels to a location and performs a thorough search of the failed institution's premises and electronic equipment; inventory any equipment that might contain Electronically Stored Information (ESI) or ESI storage media found within the location(s).

Cascade Asset Management, LLC

Neil Peters-Michaud
6701 Manufacturers Drive
Madison, WI 53704-6205 Tel. 608-316-6637
Npm@cascade-assets.com

Division of Resolution and Receivership Support Services

The FDIC seeks to retain a qualified Contractor who can assist the FDIC with a wide variety of pre-closing, closing, and post-closing resolution activities. Contractor may support the following departments within DRR, but is not limited to: Monitoring and Risk Analysis, Resolution Strategy, Risk Share Asset Management, Asset Management, Asset Marketing, and Owned Real Estate (ORE)/Other Owned Assets (OOA), and other functional areas, as required by the FDIC. The Contractor shall provide support services in the general categories of operations; administration; reporting; asset processing; project management; and marketing.

Solomon Edwards Group (SEG)

Margaret Welford
5444 Westheimer Road, Suite 1620
Houston, TX 77056 Tel. 713-332-2124
mwelford@solomonedwards.com

Environmental Advisory Services

The role of the DRR Environmental Program is to support the cost effective resolution of assets while minimizing financial, regulatory, and reputational risks to the FDIC. Task Orders will be issued to Contractor by the FDIC Contracting Officer (CO) to perform within one or more of the following four major task categories: Technical Advisory Services Receivership Termination Reviews FDIC Environmental Policy Compliance Reviews Asset Claims Technical Review, Evaluation & Recommendations.

AECOM

Sarah Stinger
12420 Milestone Center Dr., Suite 150
Germantown, MD 20876 Tel. 703.431.1058
sarah.stinger@aecom.com

Nicholas Patterson
12420 Milestone Center Dr., Suite 150
Germantown, MD 20876 Tel: 301-944-2426
Nicholas.patterson@aecom.com

Enercon

Chrissy Sherman
500 Townpark Lane
Kennesaw, GA 30144 Tel. 770.590.2131
Csherman@enercon.com

Kleinfelder, Inc.

Mark Steele
1745 Dorsey Road, Suite J
Hanover, MD 21076 Tel. 443-745-4101
MCSteele@kleinfelder.com

Environmental Site Assessment Services

The scope of work under environmental due diligence/site assessment contracts, which have been awarded to the contractors listed below, encompasses environmental due diligence services with respect to the following environmental site assessment process:

1. FDIC Environmental Checklist
2. FDIC Phase I Environmental Site Assessment
3. FDIC Phase II Environmental Site Assessment
4. FDIC Phase III Environmental Site Assessment

When the FDIC receives a failed institution's assets, specifically real property, environmental characteristics of those assets must be obtained before determining the best asset management and disposition strategy. The process for assessing properties for the presence or potential presence of environmental contamination often is referred to as "environmental due diligence" or "environmental site assessment."

All Environmental, INC.

Charles Metzinger
25000 Camino Diablo Suite 100

Walnut Creek, CA 94597-3905 Tel. 916-801-7968
Cmetzinger@aeiconsultants.com

ATC GROUP SERVICES LLC

Beth Correira
5750 Johnston Street Suite 400
Lafayette, LA 70503-5334 Tel. 337-234-8777
Beth.correira@oneatlas.com

Bureau Veritas Technical Assessments LLC

Michael Hardy or Eric Wagner
10461 Mill Run Circle Suite 1100
Owings Mills, MD 21117-4206 Tel. 410-999-4217
Michael.hardy@bureauveritas.com
Eric.Wagner@bureauveritas.com

Caribe Environmental Services Inc.

Raul Colon or Luis Colon
State Road 172 KM 07 Canaboncito Ward
Caguas Puerto Rico 00725 Tel. 787-671-5717
Rcolon@caribeenvironmental.com
Lcolon@caribeenviornmental.com

ESE Partners, LLC

Kathryn O'Gorman
10497 Town & Country Way
Houston, TX 77024 Tel. 281-501-6100
Kathryn@esepartners.com

GHD INC.

Nick Casten
nick.casten@ghd.com
Office: (225) 296-6513
Mobile: (318) 469-2595

Jeni Quigley
200 Allegan Street Suite 300
Plainwell, MI 49080-1397 Tel. 734-751-0979
Jennifer.Quigley@ghd.com

Groundwater and Environmental Services

Thomas Chmura
104 Corporate Blvd Suite 411
West Columbia, SC 29169 Tel. 866-765-4851
Tchmura@gesonline.com

Partners Assessment Corporation

Jenny Redlin or Angie Lessie
2154 Torrance Boulevard
Torrance, CA 90501
Alessire@parteresi.com

Tel. 310-765-7243 or 310-357-8357

Terracon Consultants Inc.

Tom Warn or Michael Covert
18001 W. 106th Street, Suite 300
Olathe, KS 66061
tewarn@terracon.com
MECovert@terracon.com

Tel. 913-577-0381 or 913-599-6886 x427

Executive Search Services

The Contractor provides provide executive search and leadership consulting services in assisting the FDIC with a range of projects and efforts related to governance preparedness for an FDIA bridge bank or other resolution matter. The Contractor's services are to be sufficient for application to the various sizes and complexities of all FDIC-insured banks and failed Systemically Important Financial Institutions (SIFIs), and their respective subsidiary entities. Necessary recruitment profiles may include the positions of Chief Executive Officer (CEO), Chief Financial Officer (CFO), other executive or C-suite professionals, Trust Company executives, Product Line or Affiliated Businesses Executives, Board members, Advisory Board members, executive or board-level consultants, and various levels of management.

Heidrick and Struggles International Inc.

Victoria Reese or Leslie Ann Kent
233 S Wacker Dr Suite 4200
Chicago IL 60606
vreesee@heidrick.com
lkent@heidrick.com

Tel. 212-867-9876 or 212-699-3115

Human Resources Management Transition Advisory Services

The FDIC requires the services of one or more Contractors specializing in Human Resources Management Transition and Advisory (HRM) services related to and including, mergers and acquisitions, carve-outs, spinoffs, bankruptcies, and a full-scope HRM plan, transference, integration, and restructuring support of an LCFI. The Contractor shall assist and advise the FDIC with various projects and efforts related to HRM preparedness and/or execution of a resolution. As such, work generally will fall into activities around preparedness for a potential failure and activities focused on strategies to be implemented during an actual failure. The work includes the many employment-related complexities that the FDIC might encounter in a bridge bank under FDIA or a bridge financial company under DFA (collectively, Bridge Entity), a Wind-Down and/or Liquidation. The Contractor shall advise and assist as needed in implementing new systems, revising human resource elements, navigating employee onboarding and termination complexities, assisting in the development of clear and effective employee communication strategies, managing projects, ensuring human resources operational continuity, such as employee retention, and ensuring continuity of payroll and benefits, along with other HRM considerations.

Mercer US

Dana Dickerson
1050 Connecticut Ave NW,

Washington, DC 20036
dana.dickerson@mercerc.com

Tel. 202-331-2539

Deloitte and Touche LLC
Jim Jones or Jennifer Mayers
1919 North Lynn Street
Arlington, VA, 22209-1742
Jimjones@deloitte.com
Jemayers@deloitte.com

Tel. 703-251-1330 or 813-550-8042

FDIC Loan and Non-Loan Servicing System

Provides cloud-based software and hardware System-as-a-Service solution for loan and non-loan asset servicing for receivership-retained and corporate-purchased assets.

Vergent LMS INC

Brad Tompkins
403 Legacy Park
Ridgeland, MS 39157-4316
BTompkins@vergentlms.com

Tel. 601-444-0063

Financial Advisory Services for Complex Institutions Non-Deposit Claims

Provides financial advisory services for complex financial institution claims falling under Title II of the Dodd-Frank Act or Federal Deposit Insurance Act, which include planning and execution of substantially all financial and analytical elements of claims review.

AlixPartners LLP

Carriane Basler or Vineet Sehgal
909 Third Ave
New York, NY 10022
cbasler@alixpartners.com
Vsehgal@alixpartners.com

Tel. 312-705-3907 or 347-237-6201

Deloitte & Touche LLP

Jim Jones or Jennifer Mayers
1919 North Lynn Street
Arlington, VA, 22209-1742
Jimjones@deloitte.com
Jemayers@deloitte.com

Tel. 703-251-1330 or 813-550-8042

FTI Consulting, Inc.

William (Bill) Nolan
555 12th ST NW, Ste. 700
Washington, DC 20004
William.Nolan@fticonsulting.com

Tel. 704-972-4101

Financial Advisory Services · Complex Securities

In its receivership capacity, the Federal Deposit Insurance Corporation awarded multiple Receivership Basic Ordering Agreements to acquire financial advisory services on a task order basis with respect to its resolution and receivership responsibilities. The scope of work of these

agreements involves services to advise and assist the Division of Resolutions and Receiverships with respect to the financial analysis, valuation, management, sales and disposition of a wide variety of securities and other assets stemming from failing or failed FDIC-insured depository financial institutions:

- Group 1 - Syndicated Loans
- Group 2 - Qualified Financial Contract
- Group 3 - Trust Preferred Collateralized Debt Obligation
- Group 4 - Trust Preferred Securities
- Group 5 - Agency Mortgaged Back Security
- Group 6 - Non-Agency Residential Mortgage Backed Securities, Commercial Mortgage
- Group 7 - Other Structured Products Asset Backed Security, Collateralized Debt Obligation
- Group 8 - Corporate
- Group 9 - Equity (Bank Stock/Other Stock)
- Group 10 - Syndicated Tax/Community Reinvestment Act/Limited Partnership Pieces

Castleoak Securities

Robert Bacon
110 East 59th Street, 2nd Floor
New York, NY 10002 Tel. 212-610-6212
rbacon@castleoaklp.com

Houlihan Lokey, Inc.

Faiz Vahidy
245 Park Avenue
New York, NY 10167 Tel. 212-497-7896
fvahidy@hl.com

Piper Sandler & Co.

Bill Burgess
1251 Avenue of the Americas, Suite 3900
New York, NY 10020 Tel. 312-281-3442
Bill.burgess@psc.com

Financial Advisory Services-Marketing & Sales Loan Assets

Full-range of financial advisory services for the Division of Resolutions and Receiverships related to the overall disposition of the assigned assets, which may be owned by certain failing or failed FDIC-insured depository institutions. These services include financial analysis, valuation, marketing and sales, etc. (including management and/or the coordination of services with third party contractor(s)). Services include performing due diligence on the assigned assets necessary to support marketing of the assigned assets to potential bidders.

The Financial Advisory Valuation Services contracts have been awarded to the contractors listed below and the scope of work includes the valuation of portfolios of assets for residential, Acquisition and Development Construction (ADC), commercial, and other loan assets of various financial institutions. Additionally, valuation services may also be required to value mortgage servicing rights, where applicable, as well as loan portfolios under management by FDIC.

CBRE

Patrick Arangio
750 9th ST NW

Washington, DC 20001-4524 Tel. 212-895-0926
patrick.arangio@cbre.com

Clark Street Capital Management, LLC

Jon Winick
601 S La Salle St, STE 504
Chicago, IL 60605 Tel. 312-662-1501
jwinick@clarkstreetcapital.com

The Debt Exchange (DebtX)

William (Bill) Jakubowski
100 Summer Street, STE 1900
Boston, MA 02110-2106 Tel. 617-531-3431
wjakubowski@debtX.com

First Financial Network (FFN)

Bliss Morris
9211 Lake Hefner PKWY, STE 200
Oklahoma City, OK 73120-2073 Tel. 405-748-4100 x 3321
bmorris@ffncorp.com

Garcia & Ortiz, P.A. (GOKM, JV, LLC)

Eddie Del Rio
888 Executive Center Dr. W Ste 101
St Petersburg, FL 33702 Tel. 727.576.1245
edelrio@garciaortiz.com

Garnet Capital Advisors

Robin Ishmael
500 Mamaroneck Ave, Suite 215
Harrison, NY 10528 Tel. 914-406-7880
info@garnetcapital.com

Houlihan Lokey Capital

Kaddu Luyombya
10250 Constellation Blvd.
Los Angeles, CA 90067 Tel. 212-497-4293
k.luyombya@hl.com

Jones Lang LaSalle Americas, Inc.

Kyle Kaminski
2020 K Street NW, Suite 1100
Washington, DC 20006 Tel. 414-745-6726
Kyle.Kaminski@jll.com

Mission Capital Advisors

William David Tobin
260 Madison Avenue, 5th Floor
New York, NY 10016 Tel. 212-925-6692
dtobin@missioncap.com

Newmark Group, Inc.

John Howley

125 Park Avenue
New York, NY 10017 Tel. 703-918-0246
john.howley@nmrk.com

Guidehouse Inc.

Jack Fangmeyer
1676 International Dr., STE 800
McLean, VA 22102 Tel. 240-639-8127
Jfangmeyer@guidhouse.com

Financial Valuation Services-Residential, Commercial & REO Assets II

DRR requires one or more Contractors to provide Valuations Services (as defined in Section 4.0) for portfolios of assets from various IDIs that may include: a) Residential (1-4 family) ("SFR"), Acquisition and Development Construction ("ADC"), Commercial Real Estate, Commercial and Industrial ("C&I"), Credit Card, and other loan assets (hereinafter referred to as "Loan Assets") of various depository institutions; b) Owned Real Estate Owned ("ORE"); c) Mortgage Servicing Rights ("MSRs"); d) Lease Financing Receivables and Reverse Mortgages; and e) Subsidiary-held assets that would otherwise be categorized as (a)-(d) above, where applicable. In the case of post-failure valuations, the Contractor will also value/estimate potential dollar recoveries from charge-offs/write-downs in a portfolio.

Cushman & Wakefield U.S. INC

Dave Dorros
2010 L. Street NW Suite 500
Washington, DC 20037 Tel: 202-463-1364
Dave.Dorros@cushwake.com

The Debt Exchange (DebtX)

William (Bill) Jakubowski
100 Summer Street, STE 1900
Boston, MA 02110-2106 Tel. 617-531-3431
wjakubowski@debtX.com

Ferncliff Investments

Anne Akers
33 Wood Ave S, Suite 600
Iselin, NJ 08830 Tel. 973-960-5271
aakers@ferncliffinvestments.com

Garnet Capital Advisors

Robin Ishmael
500 Mamaroneck Ave, Suite 215
Harrison, NY 10528 Tel. 914-406-7880
info@garnetcapital.com

Houlihan Lokey Capital

Kaddu Luyombya
10250 Constellation Blvd.
Los Angeles, CA 90067 Tel. 212-497-4293
k.luyombya@hl.com

Mission Capital Advisors

William David Tobin
260 Madison Avenue, 5th Floor
New York, NY 10016 Tel. 212-925-6692
dtobin@missioncap.com

Mortgage Industry Advisory Corporation (MIAC)

David McCraw
521 Fifth Avenue
New York NY 10175 Tel. 212-233-1250 x 357
David.McCraw@miacanalytics.com

Newmark Group, Inc.

John Howley
125 Park Avenue
New York, NY 10017 Tel. 703-918-0246
john.howley@nmrk.com

Furniture, Fixtures and Equipment (FF&E) Auction Services

The FF&E Auction Services contracts have been awarded to the contractors listed below and the scope of work includes providing a complete inventory of all the physical assets of the receivership after closing; marketing and selling certain of the receivership's personal property assets as soon as practical as provided for under the closing documentation; and providing full accounting and reconciliation of all sales based on the original inventory.

ORE Financial Services LLC

Brittany Haavik
500 Teetshorn St
Houston, TX 77009-7534 Tel. 818-917-8657
brittany.haavik@orefinancial.com

Worley Auctioneers and Appraisers, Inc.

Penny Worley
4680 Parkway Dr
Mason, OH 445040-8296 Tel. 513-774-9182
penny@worleyauctions.com

Imaging and Indexing Services II

Contractor shall have the requisite skills and resources to provide imaging and indexing services on asset files at one or more open financial institutions. Imaging and indexing services include scanning physical files, indexing or naming documents so they are easily identified, organizing the documents for each asset into electronic folders and files, and delivering electronic files to FDIC, i.e. uploading.

Warbird Consulting Partners, LLC

CarolAnn Denton-Fitzpatrick
600 Galleria Pkwy, Suite 1400
Atlanta, GA 30339 Tel. 404-496-5230
cdenton-fitzpatrick@warbirdcp.com

Vastec, Inc.

Heather Lang
1101 Channelside Drive, Suite 100
Tampa, FL 33602 Tel. 813-222-3216
heather.lang@vastec.com

Marketing and Support Services

The Marketing and Support Services contracts have been awarded to the contractors listed below and the scope of work includes the marketing of assets, particularly loans of a diverse type, via an internet platform. They also provide marketing support services including due diligence, imaging and indexing, valuation, pooling, and assistance in closing of sales.

The Debt Exchange

William Jakubowski and Bill Looney and Kevin Kelley
100 Summer Street, Suite 1900
Boston, MA 02110 Tel. 617-531-3431 617-531-3402 617-531-3433
wjakubowski@debttx.com
wlooney@debttx.com
kkelley@debttx.com

First Financial Network

John Morris and Tony Cargill
9211 Lake Hefner Pkwy, Suite 200
Oklahoma City, OK 73120-2073 Tel. 405-748-4100
jmorris@FFNCorp.com
tcargill@ffncorp.com

Newmark & Company Real Estate, Inc.

John Howley
125 Park Ave
New York, NY 10017-5529 Tel. 703-918-0246
john.howley@ngkf.com

Mission Capital Advisors

William David Tobin
260 Madison Avenue, 5th Floor
New York, NY 10016 Tel. 212-925-6692
dtobin@missioncap.com

Mortgage Servicing Rights

The Contractor provides services to advise and assist with the financial analysis, valuation, management, sales and disposition of mortgage servicing rights or assets (MSR/As), on an as-needed basis. Responsibilities may include MSR/A inventory review and analysis, disposition plan preparation, marketing and sales campaign execution, support whole loan sales from a failed institution if this strategy promotes the best execution for the entire disposition of MSR/As, and other types of MSR/A-related advisory and post-closing services.

Ferncliff Investments

Anne Akers
33 Wood Ave S, Suite 600
Iselin, NJ 08830 Tel. 973-960-5271

aakers@ferncliffinvestments.com

First Financial Network, Inc.

Tony Cargill
9211 Lake Hefner Pkwy, Suite 200
Oklahoma City, OK 73120 Tel. 405-748-4100
tcargill@ffncorp.com

Houlihan Lokey Capital Inc.

Matthew Monahan
10250 Constellation Drive
Los Angeles, CA 90067 Tel. 212-497-7878
mmonahan@hl.com

Mortgage Industry Advisory Corporation (MIAC)

David McCraw
521 Fifth Avenue
New York NY 10175 Tel. 212-233-1250 x 357
David.McCraw@miacanalytics.com

Nationwide Title Services

In advance of conveying Assets, the FDIC requires contract services to perform title servicing. Depending on the circumstances, the FDIC may acquire title insurance policies to be issued to purchasers of FDIC real property assets. The FDIC obtains title to Owned Real Estate Assets (Assets) throughout the United States and its territories. In addition, the FDIC, or its designee, manages, markets, and sells discovered real estate assets, as well as real property securing loans and other real property that the FDIC assumes ownership of in the course of performing its duties and mandate. This real property includes residential and commercial properties, vacant lots, undeveloped land, agricultural land, real property within planned unit developments and subdivisions, and other types of real property. ORE Assets are located throughout the United States and its territories (Puerto Rico, Guam, and the U.S. Virgin Islands).

Agold Services Inc.

Suzanne Rotondo or Alex Goldovsky
95 James Way, STE 120
Southampton, PA 18966 Tel. 888-878-8081
Suzannek@protileusa.com
Info@protileusa.com

ORE (Owned Real Estate) Insurance & Brokerage Services II

The FDIC DRR is responsible for the management and disposition of assets in FDIC receiverships and the FDIC's Owned Real Estate (ORE) Department is responsible for purchasing insurance for the DRR. This insurance program protects the property and liability exposures for assets acquired through receivership of failed financial institutions including, but is not limited to, ORE properties, bank premises, assets, repossessed autos, all furniture, fixtures and equipment (FF&E), collateral, transportation of assets. FDIC will pay the Contractor an annual management fee to market, place and administer the DRR Insurance Coverage program and pay the insurance premiums on a quarterly basis as a pass through cost.

Aon Risk Services Inc. Of Washington D C

James Hong or Jeremiah White
2001 K Street, NW Suite 625 North
Washington, DC 20036 Tel. 443-721-7820
james.hong@aon.com

Owned Real Estate (ORE) Management & Marketing Services – Regular Assets (2023)

The scope of work under the ORE Management & Marketing Services Contracts, which have been awarded to the contractors listed below, is to provide contractor support at failed financial institution closings. The contractors will assist the FDIC in identifying owned real estate and provide a full range of asset management and marketing services for bank-owned real estate obtained from failed financial institutions nation-wide.

CBRE

Paul Huntington
CBRE INC, 1900 N ST NW STE 700
WASHINGTON, DC 20036-1659 Tel: 484 981 0578
Paul.Huntington@cbre.com

ORE FINANCIAL SERVICES LLC

Brittany Haavik
16945 NORTHCHASE DR STE 1600
HOUSTON, TX 77060-2153 Tel: (818) 917-8657
brittany.haavik@orefincial.com

Owned Real Estate (ORE) Management & Marketing Services – Regular Assets (2015 – Expires May 28, 2025)

The scope of work under the ORE Management & Marketing Services Contracts, which have been awarded to the contractors listed below, is to provide contractor support at failed financial institution closings. The contractors will assist the FDIC in identifying owned real estate and provide a full range of asset management and marketing services for bank-owned real estate obtained from failed financial institutions nation-wide.

Colliers International Greater Los Angeles, Inc.

Darrin Kennedy
865 South Figueroa Street, Suite 3500
Los Angeles, CA 90017 Tel. 213-861-3323
darrin.kennedy@colliers.com

Portfolio Valuation and Advisory Services and Consulting Services for Qualified Financial Contracts (QFCs)

The FDIC is responsible for effectively and efficiently evaluating, managing, and unwinding or otherwise disposing of QFCs held by certain open, failing, and/or failed depository and non-depository financial companies, including their subsidiaries or their successor bridge entities.

BDO Public Sector, LLC

Thomas Cooper or Amelia Smeltzer
8401 Greensboro Drive Suite 800

McLean, VA 22102-3599

Tel. 513-587-3289

Tcooper@bdo.us
Asmeltzer@bdo.us

Chatham Financial

Jason Lange
235 Whitehorse Lane
Kennett Square, PA 19348
Jlange@chathamfinancial.com

Tel. 484-731-0435 or 484-535-1342

Guidehouse INC

Jack Fangmeyer or Jon Dolloff
1800 Tysons Blvd Floor 7
McLean VA 22102
Jdolloff@guidehouse.com
Rfangmeyer@guidehouse.com

Tel. 240-639-8127 or 972-832-5309

Houlihan Lokey Capital INC

Cindy Ma or Kaddu Luyombya
10250 Constellation Boulevard
Los Angeles, CA 90067
Cma@hl.com
Kluyombya@hl.com

Tel. 212-497-7970 or 212-497-4293

KPMG LLP

Amie Sombunwanna or Thomas Dowd
345 Park Drive
New York, NY 10154-0004
Asombunwanna@kpmg.com
tdowd@kpmg.com

Tel. 571-635-4116 or 540-209-4677

Oliver Wyman, LLC

John Milliken or Eric Czervionke
1166 Avenue of the Americas
New York, NY 10036-2708
John.milliken@oliverwyman.com
eric.czervionke@oliverwyman.com

Tel. 914-564-1249 or 609-638-0414

Piper Sandler & Co.

Tom Killian or Dustin Mondell
1251 Avenue of the Americas, Suite 3900
New York, NY 10020
tom.killian@psc.com
dustin.mondell@psc.com

Tel. 212-466-7709 or 212-205-1459

Real Estate Auction and FDIC Property Listing Services

The FDIC manages its ORE in one of two ways: 1.) most ORE are managed and marketed by using ORE management and marketing contractors (e.g. ORE M/M Contractors); and 2.) a small number of properties are self-managed and marketed by the FDIC through its in-house personnel. Historically, the FDIC has found that special marketing initiatives (e.g. auctions, sealed bid sales, structured sales, bulk sales and securitizations) can also be an effective way

to sell ORE, even at low asset concentrations. The FDIC has had significant success through the utilization of real estate auctions to evaluate the marketability of property, to develop and implement focused advertising and promotional campaigns, and to execute auction and post-auction marketing strategies.

Seven Hills Auctions, LLC

Buddy Lee
2020 Morning Dove Road
Tallahassee, FL 32312 Tel. 800-742-9165
Buddy@7hauctions.com

Receivership Assistance Services (RAS)

The scope of work under Receivership Assistance Services (RAS) contracts, which have been awarded to the contractors listed below, encompasses the full range of closing support functions, including: Facilities, Asset Management, Claims, Investigations, Settlement, Employee Benefit Plans, Financial Closing Process, Personnel Administration, Franchise Marketing, Branch Marketing, and Trust.

Bazilio Cobb Associates PC

Jackie McFarland or Ralph Bazilio
1050 Connecticut Ave NW Ste 500
Washington, DC 20036-5304 Tel. 972-741-5525
Jmcfarland@baziliocobb.com
rbazilio@baziliocobb.com

Deloitte & Touche, LLP

Jennifer Mayers or Jim Jones
1919 North Lynn Street
Arlington VA 22209 Tel. 813-550-8042 or 703-251-1330
Jemayers@deloitte.com
Jimjones@deloitte.com

Mir Mitchell & Company, LLP

Chris Mitchell
105 Decker Court, Suite 1100
Irving, TX 75062 Tel. 972-893-0100
cmitchell@mmcgrp.com

Solomon Edwards Group (SEG)

Margaret Wolford, SVP
5444 Westheimer Road, Suite 1620
Houston, TX 77056 Tel. 713-332-2124
mwolford@solomonedwards.com

Warbird Consulting Partners, LLC

CarolAnn Denton-Fitzpatrick
600 Galleria Parkway, Ste. 1400
Atlanta, GA 30339 Tel. 404-496-5230
cdenton-fitzpatrick@warbirdcp.com

Receivership Financial Accounting and Reporting Related Advisory Services

Provides a wide range of financial accounting and reporting related services for the FDIC in connection with the receivership established under the Resolution Authorities. Contractors are underwritten to provide one or more of the services in aggregate, which include: Appointment Date Accounting ("Proforma Process"), Ongoing Financial Accounting and Reporting, Tax Accounting, Valuation of Financial Instruments, Other Financial Reporting Valuations, Transaction Support and Actuarial Services.

BDO Public Sector LLC

Thomas Cooper or Amelia Smeltzer
8401 Greensboro Drive Suite 800
McLean, VA 22102-3599 Tel. 703-752-2786 or 513-587-3289
Tcooper@bdo.us
Asmeltzer@bdo.us

Deloitte & Touche LLP

Jim Jones or Jennifer Mayers
1919 North Lynn Street
Arlington, VA, 22209 Tel. 703-251-1330 or 813-550-8042
Jimjones@deloitte.com
Jemayers@deloitte.com

FTI Consulting, Inc.

William (Bill) Nolan
555 12th ST NW, Ste. 700
Washington, DC 20004 Tel. 704-972-4101
William.Nolan@fticonsulting.com

Guidehouse INC

Jack Fangmeyer or Jon Dolloff
1800 Tysons Blvd Floor 7
McLean VA 22102 Tel. 240-639-8127 or 972-832-5309
Jdolloff@guidhouse.com
Rfangmeyer@guidhouse.com

KPMG LLP

Amie Sombunwanna or Thomas Dowd
8350 Broad ST, STE 900
McLean, VA 22102-5150 Tel. 571-635-4116
Asombunwanna@kpmg.com
Tdows@kpmg.com

Kroll, INC

Julie Hixson or Jonathan Jacobs
55 E. 52nd Street 17th Floor
New York, NY 07960 Tel. 212-871-8013
Julie.Hixson@duffandphelps.com
Jonathan.Jacobs@duffandphelps.com

Mercer (US) LLC

Dana Dickerson
1166 Avenue of the Americas, FL 30
New York, NY 10036-2708 Tel. 202-331-2539
Dana.Dickerson@Mercer.com

Milliman, Inc

Vanessa M. Vaag or Latecia Smith
1301 5th Ave, Ste. 3800
Seattle, WA 98101-2635
vanessa.vaag@milliman.com
Latecia.smith@milliman.com

Tel. 973-569-5629

Stout Risius Ross INC

Justin Burchett or Greg O'Hara
4000 Town Center 20th Floor
Southfield, MI 48075
Jburchett@stout.com
GOhara@stout.com

Tel. 646-807-4240 or 917-572-9279

Receivership Financial Advisory and Consulting Services

Provides for financial advisory services, including merger and acquisition expertise (M&A Advisory), restructuring knowledge and expertise, operational continuity, asset valuation and disposition strategy and support, litigation support services, project leadership and financial advisory expertise. The contractor assists the FDIC with various projects and efforts related to preparedness for a resolution and execution.

BlackRock Financial Management, INC

Ben Leax or Brandon Hall
40 E 52nd Street
New York, NY 10022-5911
Ashwin.laheja@blackrock.com
Deanna.Campbell@blackrock.com
Olivia.Lynch@blackrock.com
Ben.Leax@blackrock.com

Tel. 212-810-5949

FTI Consulting, Inc.

William (Bill) Nolan
555 12th ST NW, Ste. 700
Washington, DC 20004
William.Nolan@fticonsulting.com

Tel. 704-972-4101

Houlihan Lokey Capital INC

Faiz Vahidy or Michael Linger
10250 Constellation Boulevard
Los Angeles, CA 90067
Fvahidy@hl.com
MLinger@hl.com

Tel. 202-447-3963 or 212-497-4181

McKinsey & Company, INC

Dirk Blum or Sara Roswurm
1200 19th Street NW Suite 1000
Washington DC 20036-2427
Dirk.Blum@mckinsey.com
Sara.Roswurm@mckinsey.com

Tel. 404-335-3584 or 202-662-0527

Piper Sandler & Co.

Tom Killian or Dustin Mondell
1251 Avenue of the Americas, Suite 3900
New York, NY 10020 Tel. 212-466-7709 or 212-205-1459
tom.killian@psc.com
dustin.mondell@psc.com

Rothschild & Co US INC

Andrew Morley
1251 Avenue of the Americas 33rd Floor
New York, NY 10020-0070 Tel. 212-403-5229
Andrew.Morley@rothschildandco.com

Receivership Information Technology Services (RITS)

The scope of work under RITS, which have been awarded to the contractors listed below, encompasses Information Technology (IT) services in support of financial institution resolutions and post failure receivership operations. The scope covers a wide range of technology services including IT management, user support, data transformation support, data reconciliation support, data processing support, application support, training/simulation support, and cyber security support.

Deloitte Consulting, LLP

Christine Rynkiewicz
1919 N. Lynn Street
Arlington, VA 22209 Tel. 571-882-7217
crynkiewicz@deloitte.com

Fiserv Federal Systems, Inc.

Robin Eeckhout
255 Fiserv Drive
Brookfield, WI 53045 Tel. 973-879-0421
robin.eeckhout@fiserv.com

Receivership Management Support Services III

The FDIC awarded multiple Receivership Basic Ordering Agreements to acquire services on a task order basis with respect to its resolution and receivership line of business. The scope of work of these agreements involves professional services to advise and assist the FDIC, primarily the Division of Resolutions and Receiverships and the newly formed Office of Complex Financial Institutions, with managing resources, programs, projects, activities, etc. necessary to carry out its resolution and receivership line of business:

1. Consulting Services
2. Program and Project Management
3. Other Financial & Business Services

Deloitte and Touche LLC

Jim Jones or Jennifer Mayers
1919 North Lynn Street
Arlington, VA, 22209-1742 Tel. 703-251-1330 or 813-550-8042
Jimjones@deloitte.com
Jemayers@deloitte.com

Watkins Consulting, Inc.

Michael Block
889 Bestgate Road, Suite 401
Annapolis, Maryland 21401 Tel. 240-479-7273
mblock@watkinsconsulting.com

Residential Real Estate Valuation Services

These services provide adequate resources available to provide valuation services in support of financial institution resolutions and post failure receivership management. The use of national Residential Real Estate Companies to obtain appraisals and reviews will allow the FDIC to establish a reasonable market value for residential real estate in a more efficient manner, minimizing the time and cost of disposition, and ultimately enhancing public trust.

Allstate Appraisal, L.P.

Steven Albert or Laura Parish
320 202nd Street
Chicago Heights, IL 60411 Tel. 708-420-5287
Stevena@allstateappraisal.net
Lparish@allstateappraisal.net

Dart Appraisal Com. Inc.

Michael Dresden or Sharon Lynn
2600 W Big Beaver RD, STE 540
Troy, MI 48084 Tel. 888-327-8123 x 679 or 678-501-7880
Mdresden@dartappraisal.com
Slynn@dartappraisal.com

Murcor, Inc.

David Schiffmayer
740 Corporate Center DR, STE 200
Pomona, CA 91768 Tel. 909-397-7305
Dschiffmayer@pcvmurcor.com

Resolution Physical Security Services

The FDIC maintains the stability and public confidence in the nation's financial system by: (1) insuring deposits; (2) examining and supervising financial institutions; and (3) managing resolutions and receiverships. When a financial institution (bank) fails, the FDIC is appointed as Receiver of the failed institution. Acting in its receivership capacity, the FDIC takes possession of the premises and all records and arranges for the orderly liquidation of assets held by the failed institution. The failed financial institution may consist of single or multiple locations in one or more jurisdictions within the continental United States, Alaska, Hawaii, the District of Columbia and U.S. Territories (Guam, Puerto Rico, U.S. Virgin Islands).

The financial institution will still be an open bank at the time the Task Order is issued and the need for confidentiality is extreme. Until the institution is actually closed and the FDIC assumes control of the premises, absolutely no information can be released regarding the nature of the location assignment. Once closed, a physical security presence will be maintained at all locations identified for the failed institution until the FDIC has completed the closing resolution functions. Off-Duty Active Law Enforcement Officers assignments are generally less than seven

(7) days in duration for a closing. This duration is typically shorter for a branch location as compared to main location and operation centers.

Universal Protection Service, Limited Partnership

Nathan Foster
450 Exchange
Irvine, CA 92602 Tel. 615-521-4148
nathan.foster@aus.com

Sales, Assurance and Support

Provides the services to support to transfer or sell assets in outright cash sales and structured sales including FDIC sponsored securitizations. The services are broadly grouped into the following categories: Sales Services – financial advisory or broker services, in a fiduciary capacity to support and facilitate the sale or other resolution of assets; Assurance Services – such as accounting, auditing, and due diligence services in connection with transactions, including structured transactions; and Support Services – including financial advisory to provide advice, analysis or valuation support, oversight services to monitor compliance, and operational support or program management services.

The various distinctly awarded roles within the aforementioned categories:

Sales Services
Securities Sales Services
Loan Sales Services
Receivables or Other Assets Sales Services

Assurance Services:
Agreed Upon Procedures/Accounting/Auditing Engagements
Due Diligence

Support Services
Consulting or Advisory Engagements
Program & Project Management Engagements
Other Financial & Business Services Engagements

BlackRock Financial Management, INC

Ben Leax or Ashwin Laheja or Deanna Campbell
40 E 52nd Street
New York, NY 10022-5911 Tel. 212-810-5949
Ben.Leax@blackrock.com
Ashwin.Laheja@blackrock.com
Deanna.Campbell@blackrock.com

Deloitte & Touche LLP

Jim Jones or Jennifer Mayers
1919 North Lynn Street
Arlington, VA, 22209 Tel. 703-251-1330 or 813-550-8042
Jimjones@deloitte.com
Jemayers@deloitte.com

Emax Financial & Real Estate Advisory Services, LLC

Audrey McGuire or Alex Ferszt

299 Broadway Suite 1520
New York, NY 10007-2065

Tel. 212-813-3510 or 212-813-3526

AudreyMcGuire@emaxllc.com
AlexFerszt@emaxllc.com

First Financial Network INC

Bliss Morris or John Morris
9211 Lake Hefner Parkway Suite 200

Oklahoma City, OK 73120-6500 Tel. 405-748-4100 or 405-595-3344

BMorris@ffncorp.com
JMorris@ffncorp.com

Guidehouse INC

Jack Fangmeyer or Jon Dolloff
1800 Tysons Blvd Floor 7
McLean VA 22102

Tel. 240-639-8127 or 972-832-5309

Jdolloff@guidehouse.com
Rfangmeyer@guidehouse.com

Newmark & Company Real Estate, INC

John Howley or John Daniels
125 Park Avenue

New York, NY 10017-5529 Tel. 703-918-0246 or 312-224-3260

John.Howley@nmrk.com
John.Daniels@nmrk.com

Pentalpha Capital, LLC

Adam Gevarter
2 Greenwich Office Park
Greenwich, CT 06831-5148

Tel. 716-458-3458

Adam.gevarter@pentalphasurveillance.com

SitusAMC Holdings Corporation

John Wadle
150 E 52nd Street Suite 4002
New York, NY 10022

Tel. 303-819-4448

JohnWadle@situsamc.com

Warbird Consulting Partners, LLC

CarolAnn Denton-Fitzpatrick
600 Galleria Parkway, Ste. 1400
Atlanta, GA 30339

Tel. 404-496-5246

cdenton-fitzpatrick@warbirdcp.com

Secure Web Space Services (Virtual Data Room)

Provides secure website technology and system support providing the FDIC with secure virtual data rooms for exchange and collaboration for a variety of FDIC programs and initiatives, including Franchise and Marketing, Capital Markets, Environmental, Compliance and others.

Donnelley Financial Solutions, Inc.

John Hili
35 W Wacker Dr

Chicago, IL 60601-1723
john.s.hili@dfsco.com

Tel. 212-513-3688

Pandesa Corporation dba ShareVault

Raymond Beitpolous
16615 Lark Ave. Suite 200
Los Gatos, CA 95032
rbeitpolous@sharevault.com

Tel. 408-717-4955

Securities Outsourcing Services

This contract enables the FDIC to have servicing and valuing of a diverse portfolio of both debt and equity securities. Asset types include but are not limited to corporate debt and equity, ownership interest in structured transactions (including ABS, MBS, CMBS, CDO, CLO and U.S. Government Agencies), private equity, trust preferred securities, municipal bonds and other securities that may be designed and issued in the future. From a functional perspective, the scope of services includes, but not limited to, the following high level areas: asset servicing, securities onboarding, valuations, payment tracking and application of principal, interest and other revenue, reporting of cash balances, exception management, custody and safekeeping, inventory control, corporate actions, lifecycle events, trading tools and connectivity, trade ticket generation and support, execution and routing advice, online portfolio management, cash management, and custody transfers.

U.S. Bank National Association

Eric Mest
1 Federal Street 3rd Floor
Boston, MA 02110-2014
Eric.Mest@usbank.com
Malia.Baynes@usbank.com

Tel. 312-332-6934

Strategic Communications

The FDIC requires the services of one or more Contractors specializing in strategic communications and advisory services related to and including, but not limited to, mergers and acquisitions, carve-outs, spinoffs, and bankruptcy of an LCFI. The Contractor shall assist and advise the FDIC with various projects and efforts related to strategic communications preparedness and/or execution of a resolution. As such, work generally will fall into activities around preparedness for a potential failure and activities focused on strategies to be implemented during an actual failure, and shall include the many communication-related complexities that the FDIC might encounter in a LCFI resolution, which could include formation of a Bridge Financial Company under the DFA or a Bridge Bank under FDIA (collectively, Bridge Entity), a Wind Down, and/or a Liquidation.

FGS Global (US) LLC

Paul Scarpetta
909 3rd Ave Fl 32
New York, Ny 10022-4751
Paul.Scarpetta@fgsglobal.com

Tel. 212-687-8080

Subsidiary Management Services II

Periodically, the Receiver utilizes contractors to assist with various management, marketing and accounting functions which are the subject of the Subsidiary Agency Agreement. Even though the contracted services are provided for the benefit of a Subsidiary, the Receiver, as the contracting party to the RBOA, must comply with FDIC rules, regulations and procedures for the selection, retention and oversight of contractors.

Signet Partners

Marcia Potter
7400 E. Crestlin Circle #150
Greenwood Village, CO 80111 Tel. 720-554-9414
mpotter@signetpartners.com

Warbird Consulting Partners, LLC

CarolAnn Denton-Fitzpatrick
600 Galleria Parkway, Ste. 1400
Atlanta, GA 30339 Tel. 404-496-5246
cdenton-fitzpatrick@warbirdcp.com

Temporary Staffing Services

Following the failure of a financial institution, the immediate objective of the FDIC, as receiver, is to inventory and balance the books of the failed institution. The former employees of the closed institution, with their specific knowledge of the institution's business and customers, are essential to meeting this objective. Typically, the former employees of the institution are available for immediate hiring by a temporary staffing contractor. The contractor, in turn, can provide FDIC with experienced temporary resources to support its resolution activities.

Kelly Services

Dan Quigley
999 W. Big Beaver Road
Troy, MI 48084 Tel. 313-967-9355
quiglda@kellyservices.com

Bazilio Cobb Associates PC

Tommie Thompson
1050 Connecticut Ave NW, Suite 500
Washington, DC 20036 Tel. 240-460-2262
tthompson@baziliocobb.com

Transaction Execution Services

Responsibilities include effectively and efficiently managing and disposing of Bank and non-Bank assets in support of the FDIC's primary objective, as conservator or receiver, in the case of Banks, of maximizing the value of those assets in order to limit losses to the deposit insurance fund and pay uninsured depositors and general creditors and, in the case of non-Banks, maximizing recoveries and minimizing systemic disruption. Provides the services of qualified broker dealers to act as financial advisors, structuring agents, securities underwriters and placement agents.

Academy Securities INC

Randy Lauer or Seth Rosenthal
2 Grand Central Tower 140 E 45th Street 5th Floor

New York, NY 10017
Rlauer@academysecurities.com
srosenthal@academyalpha.com

Tel. 646-680-9935 or 773-796-5495

Blaylock Van, LLC

Tim O'Brien
350 Frank H Ogawa Plaza 10th Floor
Oakland, CA 94612-2006 Tel. 510-268-4859
Tobrien@brv-llc.com

Citigroup Global Markets, INC

Kelly Hughes
388 Greenwich Street
New York, NY 10013-2362 Tel. 757-636-1827
Kelly.Hughes@citi.com

Loop Capital Markets LLC

Sideny Dillard
111 W Jackson Boulevard Suite 1901
Chicago, IL 60604-3514 Tel. 312-356-5008
Sidney.Dillard@loopcapital.com

RBC Capital Markets, LLC

Keith Helwig or Giuseppe Pagano
200 Vesey Street 9th Floor
New York, NY 10281-8001 Tel. 212-428-3008 or 212-428-6424
Keith.Helwig@rbccm.com
Giuseppe.Pagano@rbccm.com

Samuel A. Ramirez & Company, INC

Robin Taylor
61 Broadway 29th Floor
New York, NY 10006-2701 Tel. 301-229-2112
Robin.Taylor@ramirezco.com

Wells Fargo & Company

A.J. Sfarra or Lee Green
420 Montgomery Street
San Francisco, CA 94104-1207 Tel. 917-359-0302 or 212-214-5616
Anthony.Sfarra@wellsfargo.com
Lee.Green@wellsfargo.com

Translation/Transcreation/Interpretation Services

FDIC requires the use of translation services and transcreation services for documents acquired from failed or failing financial institutions as well as interpretation services on a periodic basis when a failing bank has a customer base that transacts business in a foreign language. Throughout the period of performance services may be provided at the contractor's offices, a failed institution or any other FDIC controlled location necessary to support FDIC's efforts.

NewType Inc.

Mark Porto
447 Route 10 E, Suite 14

Randolph, NJ 07869
mporto@newtypeinc.com

Tel. 973-361-6000

Translation Excellence Inc.

Nizar Nikzad
2620 South Parker Rd Suite 210
Aurora CO 80014
Nnikzad@translationexcellence.com

Tel. 720-325-0459

TransPerfect Translations International

Michael Donnelly
3 Park Avenue, FL 39
New York, NY 10016
mdonnelly@transperfect.com

Tel. 202-347-2300